



MEKAR provides unsecured loans to SMEs via an agent network

Since Jan.:

Costs (apr):

760 SMEs

36% p.a.

end 2017 : 10,000 SMEs

22 agents

7%

2000 agents

\$ 2.7m in loans

10-15% (in rupiah)

\$40 m in loans

Mekar SMEs have annual sales of \$50,000 - \$1.3 million



Marketing: Credit Coop's, Facebook, Path, Instagram; Agent leads & referrals.

Filtering: Impact = job growth, women, social & green. Have bookkeeping & internet banking.

> 3 years' sales revenues .

Scoring inputs (via agents): call history, photos, bookkeeping & internet banking data, credit score, references from neighbours, buyers & suppliers.

Securities: post-dated cheques; personal guarantees; credit insurance; shares-as-collateral; personal assets.

Mekar Agents are now lending agents, but will gradually become a mobile salesforce for SME services



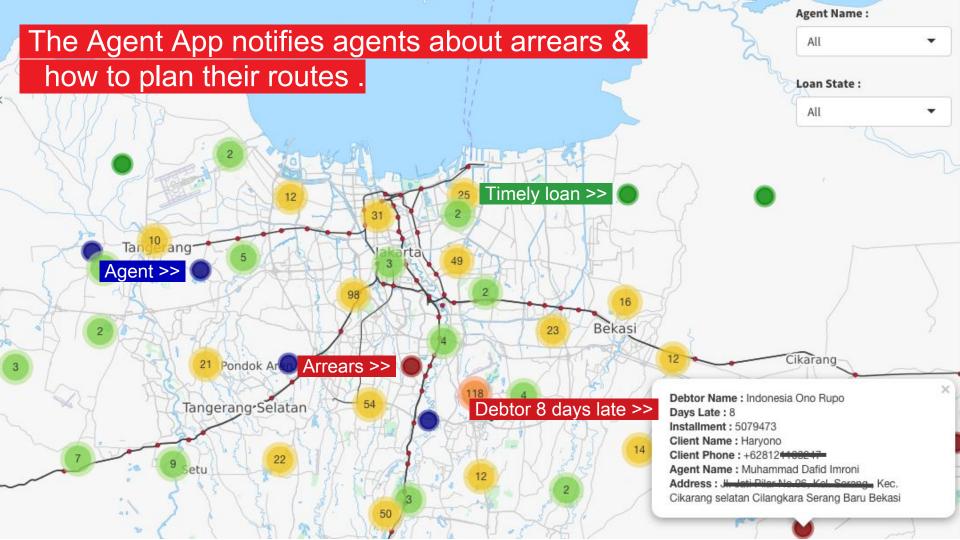
Background: ex-loan officers, accountants, auditors, collectors, business & finance graduates & have a small business history.

Income: ± \$ 800 - \$ 2000 per month.

Commission of timely installments & arrears collections.

Sales Tool: a mobile app including: tasks, leads, client data, P&L, B/S, photo library, contract signing, visit records, test quiz & video training.

Controls: 10 km zone, blocking, roles & levels, input timing, GPS mapping.



Our Funders are individuals & institutions Funders want both returns & impact



Individuals: Wealthy & middle management Indonesians

Institutions: Indonesian foundations, pensions, state-owned enterprises, CSR funds, cooperatives.

<u>Preferences</u>: Funders set their preferences, this becomes the auto-debit contract with Mekar

Returns: 6% minimum (via insurance & provisions). Normal returns will be 10% to 15% per year.

Impact: Jobs or women-businesses or social/green impact.

